

TELFORD & WREKIN COUNCIL

HEALTH AND WELLBEING BOARD – 25 MARCH 2021

**INTEGRATION OF HEALTH AND SOCIAL CARE – TELFORD’S ‘PLACE’
APPROACH UPDATE**

REPORT OF THE INTEGRATED PLACE PARTNERSHIP MANAGER

PART A) – SUMMARY REPORT

1. SUMMARY OF MAIN PROPOSALS

- 1.1. The Telford & Wrekin Integrated Place Partnership (TWIPP) covers all place-based developments to ensure better prevention, community focus and a more proactive and collaborative approach. TWIPP links to the Shropshire, Telford & Wrekin Sustainability & Transformation Partnership (STP) of health and social care organisations working on the NHS Long Term Plan to improve benefits for the community and to improve financial sustainability.
- 1.2. This report provides an update on the governance of TWIPP as well as its updated priorities for the next 2 years.

2. RECOMMENDATIONS

The Health and Wellbeing Board is asked to:

- 2.1 Note the updated priorities for the Telford & Wrekin Integrated Place Partnership set out in this report and request a further update report in September 2021;
- 2.2 Continue to support and promote the local, place based work, of the Telford & Wrekin Integrated Place Partnership; and
- 2.3 Support the Telford & Wrekin Integrated Place Partnership being an integral partnership in the emerging Integrated Care System.

3. SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to specific Co-Operative Council priority objective(s)?	
	No	<ul style="list-style-type: none">• Every child, young person and adult lives well in their community• All neighbourhoods are a great place to live
	Will the proposals impact on specific groups of people?	
	No	The programme of work will impact on all residents.
TARGET COMPLETION/ DELIVERY DATE	Ongoing programme of work aligned to the Sustainability and Transformation Partnership (STP), the emerging Integrated Care System and the Health and Wellbeing Board Strategy.	

FINANCIAL/ VALUE FOR MONEY IMPACT	Yes	<p>The Council's contribution to the delivery of this programme is met from within existing resources, including the Better Care Fund and the Public Health Grant. In addition the Council has provided extra investment from one off resources to support some elements of the TWIPP work.</p> <p>Whilst it is not possible at this stage to identify the financial benefits of this programme in the longer term, its successful development and implementation should result in better outcomes for individuals and the community, resulting in longer-term financial benefits across the whole system by reducing the pressure on acute services.</p> <p style="text-align: right;"><i>(TS, TWC 15.03.2021)</i></p>
LEGAL ISSUES	Yes	<p>S.195 of the Health and Social Care Act 2012 places a duty upon the Health and Wellbeing Board to encourage integrated working in the provision of health and social care services. The HWB is also required to provide advice, assistance and other support as it thinks appropriate for the purpose of encouraging arrangements that improve the delivery of health functions undertaken by the NHS or the local authority.</p> <p>The Board may also encourage commissioners of health-related services in its area to work closely with the Board and encourage commissioners of any health or social care services and commissioners of health-related services in its area to work closely together</p> <p>The proposals set out in this report will assist the Board in meeting its legal obligations.</p> <p style="text-align: right;"><i>(AL, TWC 16.03.2021)</i></p>
OTHER IMPACTS, RISKS & OPPORTUNITIES	Yes	<p>There are opportunities relating to sustainability and improved efficiencies through delivering on the integration agenda.</p>
IMPACT ON SPECIFIC WARDS	Yes	<p>The programme of work impacts across the population of the Borough and includes targeted activity within those wards reporting higher levels of health and wellbeing need and inequalities.</p>

PART B) – ADDITIONAL INFORMATION

5. BACKGROUND INFORMATION

- 5.1. The Telford & Wrekin Integrated Place Partnership (TWIPP) has been in its current format since March 2019 and comprises of senior officers from Telford & Wrekin Council, Clinical Commissioning Group, Primary Care Networks, Midlands Partnership Foundation Trust, Shropshire Community Health Trust, Shrewsbury and Telford Hospital Trust, Healthwatch and the Voluntary Sector.
- 5.2. The TWIPP covers all place-based developments to ensure better prevention, community focus and a more proactive and collaborative approach.

5.3. The TWIPP is accountable to the Telford & Wrekin Health and Wellbeing Board (HWB) and the Shropshire and Telford & Wrekin Integrated Care System (ICS) Shadow Board. Whilst the TWIPP is not accountable to the Safeguarding Partnership, it does include aspects of work that deliver the prevention agenda for safeguarding and as such will engage with them when required.

6. OUR VISION AND PRINCIPLES

6.1. The TWIPP vision is aligned to the Health and Wellbeing Strategy Vision of

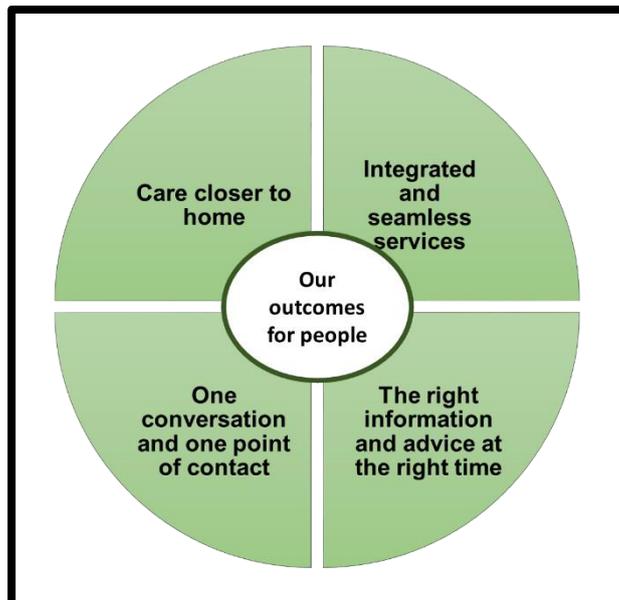
“Working together to enable people in telford and Wrekin to enjoy healthier, happier and more fulfilling lives”

6.2. In order to achieve this vision the partnership has agreed a set of priorities that will be delivered in accordance with the TWIPP principles as illustrated in the diagram on the right.



7. OUR STRATEGIC APPROACH

7.1. TWIPP brings together a complex set of community centred approaches and activities under the same strategic vision and principles of working to achieve the following outcomes:



7.2. To ensure there was a consistent narrative across the Borough. In Autumn 2020 the priorities were revised to reflect the changes and opportunities for further integration brought about through changes in delivery, opportunities developed through dealing

with the COVID-19 pandemic and in light of the emerging Integrated Care System. This update was agreed at the TWIPP by all members in December 2020.

7.3. The 6 strategic priorities are:

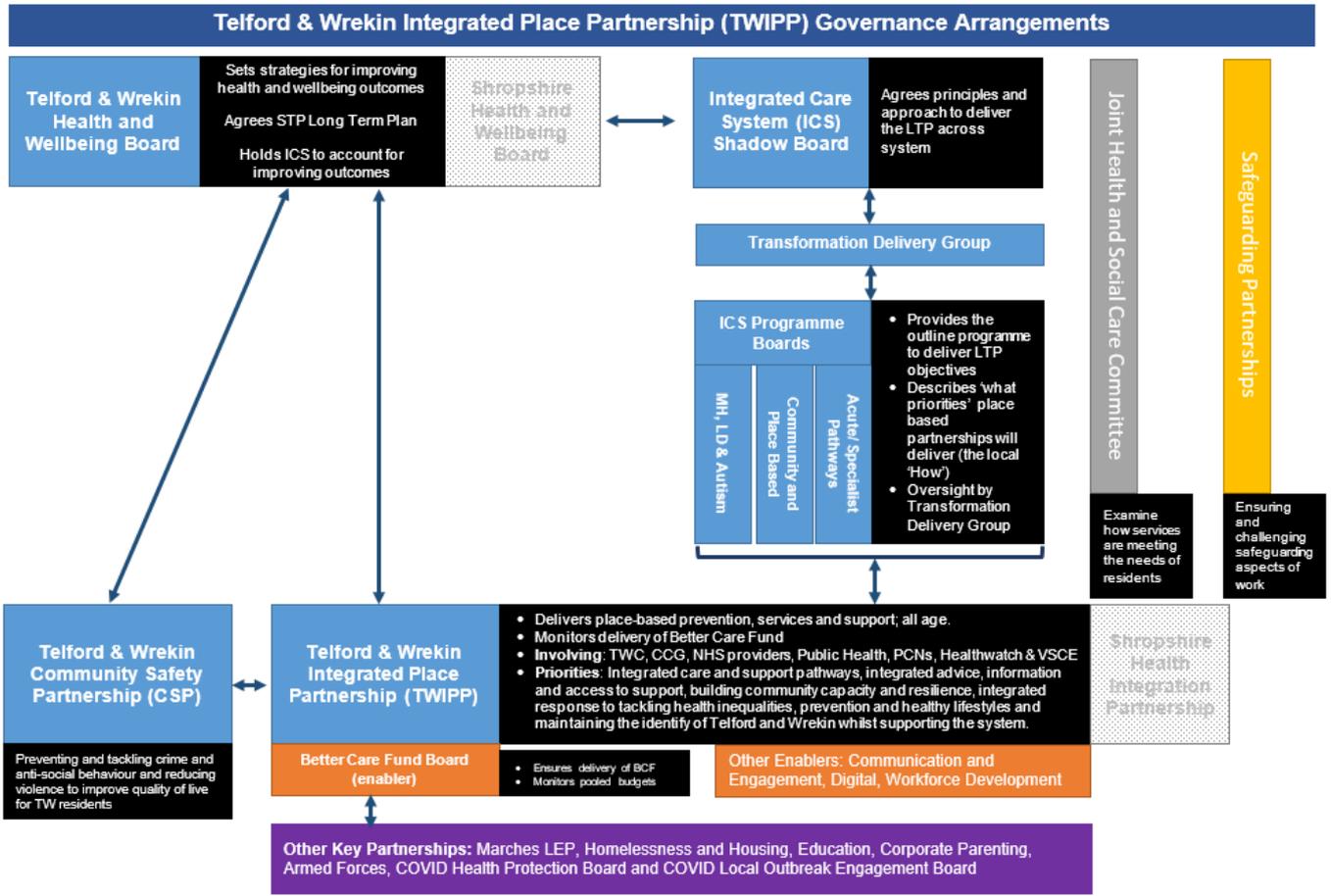
- 1) **Integrated care and support pathways:** delivering joined up, effective services, providing support, and care, which connect and empower people to stay healthier for longer and support families to stay together, preventing avoidable admission to care homes, to hospital and preventing children being taken into care whilst making the most of the Telford £.
- 2) **Integrated advice, information and access to support:** providing a comprehensive and integrated approach to a single point of access for health and social care, and providing information and advice for all ages, from health and social care services, to voluntary sector organisations, community groups, activities and support.
- 3) **Building community capacity and resilience:** ensuring Telford and Wrekin is a place where all communities are well supported to take ownership of the challenges that they face, to make them stronger and more resilient.
- 4) **Integrated response to tackling health inequalities:** working together to agree a 'reducing health inequalities charter' setting out the principles we will all adopt to ensure reducing inequalities is embedded in our strategic decision making, investment decisions and service delivery - with a focus on those groups that have been inadvertently affected by covid.
- 5) **Prevention and healthy lifestyles:** ensuring people stay healthy throughout their lives - starting with preconception and birth to ensuring every child gets the best start in life, and targeting those with the greatest need to reduce inequalities, whilst maintaining an effective universal offer for everybody
- 6) **Maintaining the identity of Telford and Wrekin whilst supporting the system:** in partnership with the Integrated Care System (ICS) designing and developing a decision making framework at place to enable priorities to be delivered.

7.4. For a copy of the TWIPP strategic plan on a page, please refer to Appendix A.

8. OUR GOVERNANCE

8.1. The TWIPP is accountable to the Telford & Wrekin Health and Wellbeing Board (HWB) and the Integrated Care System (ICS) Shadow Board. Whilst the TWIPP is not accountable to the Safeguarding Partnership, it does include aspects of work that deliver the prevention agenda for safeguarding and as such will engage with them when required.

8.2. The following diagram outlines the governance arrangements of TWIPP in more detail:



Autumn 2020 V9 Authors: S Downes, S Dillon, T Jones

9. NATIONAL WHITE PAPER

9.1. On 11 February 2021 the Department for Health and Social Care set up the new proposals to streamline and update the legal framework for health and care - “*Integration and innovation: working together to improve health and social care for all*”. This paper takes into account the feedback from organisations as part of a consultation that closed on 31 December. A copy of the white paper can be found here: [Working together to improve health and social care for all - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/92120/working-together-to-improve-health-and-social-care-for-all.pdf). The timeframe for implementation of Integrated Care Systems (ICS) remains 2022.

9.2. The previous agenda item “Integrated Care System Development” will have provided more details in relation to the White Paper and what this means for the ICS.

9.3. The White Paper is important to the work of the TWIPP as it emphasises the importance and role of place based working. In particular:

- The recognition that real change happens at place;
- Facilitation of integration between health, local government and wider partners, including the voluntary sector is needed to improve the health and wellbeing of local people;

- The commitment that existing local partnerships and democratic structures should be based on the local authority footprint; and
- The expectation that ICSs will delegate functions to place-level partnership.

9.4. The TWIPP, alongside the Health and Wellbeing Board, is very well placed to support the delivery of the White Paper alongside the system wide ICS. The updated TWIPP Strategic Plan discussed within this report already starts to address the areas mentioned within the White Paper and provides a solid foundation from which to build on over the next year.

10. CONCLUSION

10.1. Building on the strong foundations of partnership working in Telford and Wrekin the TWIPP continues to design and deliver integrated place-based services at pace in Telford and Wrekin.

10.2. As the Integrated Care System continues to develop over the coming year, in line with the White Paper and subsequent legislation, the TWIPP will remain an integral partnership to ensuring that the integration of health and care are place based and improve outcomes for Telford and Wrekin residents.

11. PREVIOUS MINUTES

Health and Wellbeing Board – 21 March 2019
 Health and Wellbeing Board – 12 September 2019
 Health and Wellbeing Board – 10 June 2020

12. BACKGROUND PAPERS

Health and Wellbeing Board – 21 March 2019 – Agenda Item 4 and 5.
 Health and Wellbeing Board – 12 September 2019 – Agenda Item 7.
 Health and Wellbeing Board – 10 June 2020 – Agenda Item 9
 Health and Wellbeing Board – 25 March 2021 – Integrated Care System update
[NHS Long Term Plan](#)
[Sustainability and Transformation Partnership Plan](#)

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Appendix A:



Telford & Wrekin Integrated Place Partnership Strategic Plan 2020-2022

FINAL V3

“Working together to enable people in Telford and Wrekin to enjoy healthier, happier and more fulfilling lives”



Our Priorities:

- 1. Integrated care and support pathways**
 Delivering joined up, effective services, support, and care, which connect and empower people to stay healthier for longer and support families to stay together, preventing avoidable admission to care homes, hospital and children being taken into care whilst making the most of the Telford £.
- 2. Integrated advice, information and access to support**
 Providing a comprehensive, integrated approach to a single point of access for health and social care, and information and advice for all ages, from health and social care services, to voluntary sector organisations, community groups, activities and support.
- 3. Building community capacity and resilience**
 Ensuring Telford and Wrekin is a place where all communities are well supported to take ownership of the challenges that they face, to make them stronger and more resilient.

Enablers	4. Integrated response to tackling health inequalities Working together to agree a 'reducing health inequalities charter' setting out the principles we will all adopt to ensure reducing inequalities is embedded in our strategic decision making, investment decisions and service delivery - with a focus on those groups that have been inadvertently affected by covid.
	5. Prevention and healthy lifestyles Ensuring people stay healthy throughout their lives - starting with preconception and birth to ensure every child gets the best start in life, and targeting those with the greatest need to reduce inequalities, whilst maintaining an effective universal offer for everybody
	6. Maintaining the identity of Telford and Wrekin whilst supporting the system In partnership with the Integrated Care System (ICS) designing and developing a decision making framework at place to enable priorities to be delivered.
	Communications & Engagement
	Better Care Fund
	Digital
Workforce Development	
Population Intelligence	
One Estate	



Voluntary, Community and Social Enterprise Sector

Primary Care Networks

